TOWNSHIP OF

-- MIDDLETOWN -BUCKS COUNTY





Process Amual

December 15, 2025



Agenda for Tonight

PROCESS/TIMELINE

WHERE WE'VE BEEN

WHERE WE ARE NOW

WHERE WE'RE GOING

STORY OF THE BUDGET

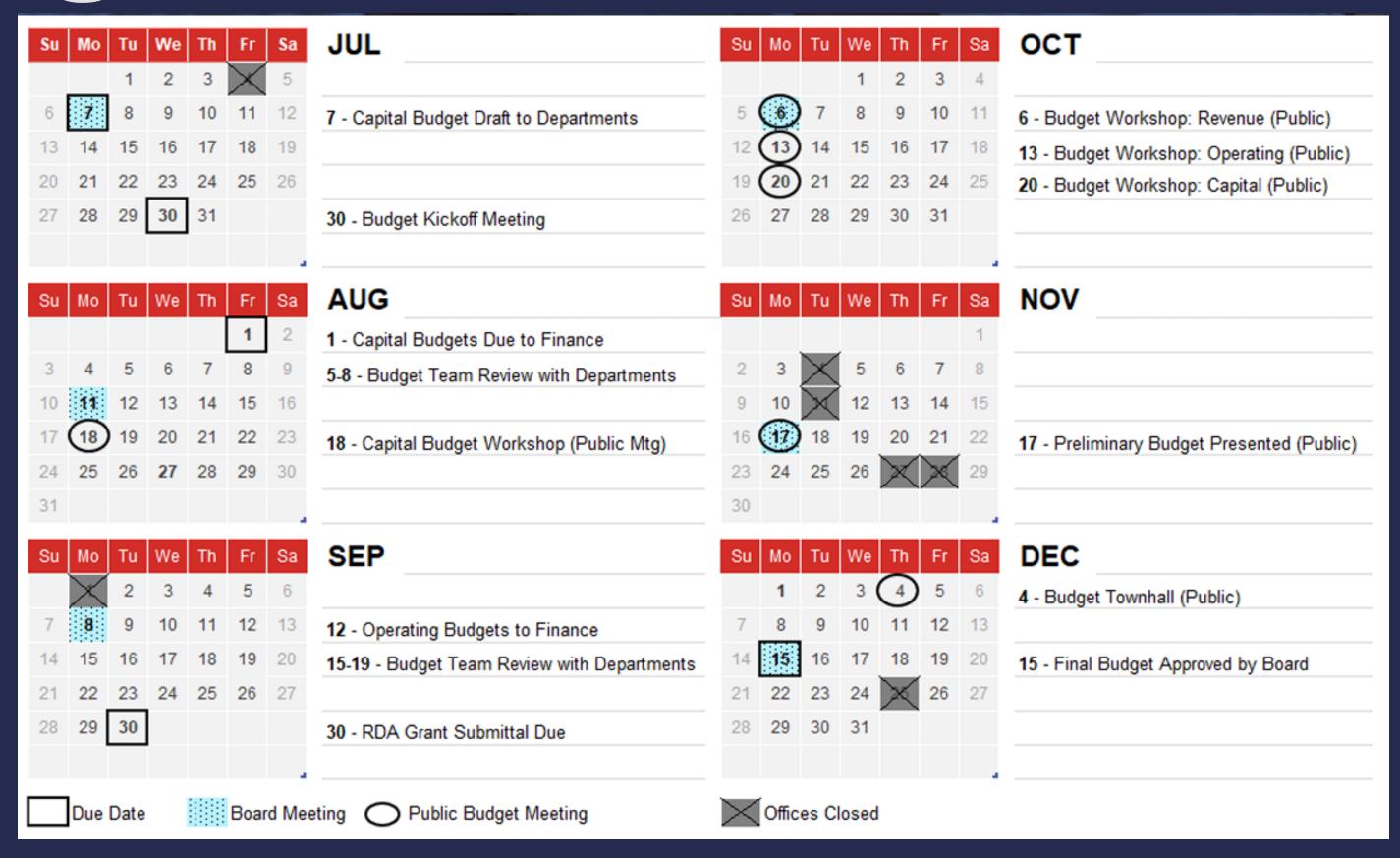
YOUR INVESTMENT AT WORK

WHAT HAPPENS IF WE DON'T ACT

MORE INFO/NEXT STEPS

Budget Process & Timeline





Where We've Been



RELIANCE ON RESERVES TO BALANCE PAST BUDGETS

ONE-TIME TRANSFERS MASKING LONG-TERM NEEDS

EXPENSES GROWING FASTER
THAN REVENUES

STRUCTURAL DEFICIT EMERGING OVER SEVERAL YEARS

The Warning Signs



Middletown Township will enter 2025 in a position of financial strength, with an accumulated fund balance exceeding \$58 million. However, two key challenges have emerged in our budget discussions over the past six years: a persistent structural deficit in the General Fund and the absence of a dedicated funding source for the Capital Fund.

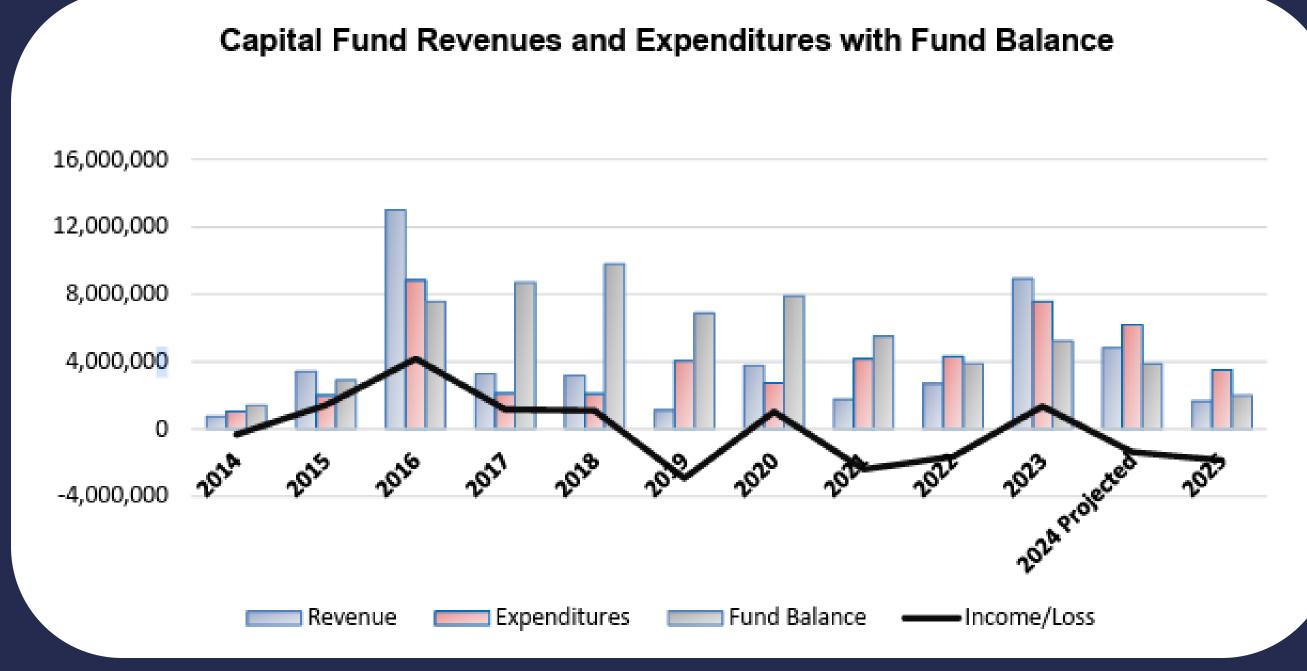
For 2024, this is a projected \$1.5 million structural deficit in the General Fund, which is expected to grow to \$2.8 million by the end of 2025. This gap reflects the rising costs of municipal services that have not been offset by proportional revenue growth.

- 2018 Budget Book
- 2019 Budget Book
- 2020 Budget Book
- 2022 Budget Book
- 2023 Budget Book

- 2023 Budget Presentation
- 2024 Budget Book
- 2024 Budget Presentation
- 2025 Budget Book
- 2025 Budget Presentation

Where We Are Now





CURRENT EXPENSES OUTPACE REVENUES BY \$2.8M

WITHOUT ACTION, THE DEFICIT WILL CONTINUE TO GROW ANNUALLY

RESERVES ARE NOT A SUSTAINABLE LONG-TERM FUNDING SOURCE

Where We Propose To Go



A RESPONSIBLE, MEASURED REVENUE ADJUSTMENT FOR LONG TERM STABILITY

6.08 MILLAGE REAL ESTATE TAX INCREASE

AVERAGE INCREASE OF \$179/YEAR OR \$15/MONTH

0.5% EARNED INCOME TAX INCREASE

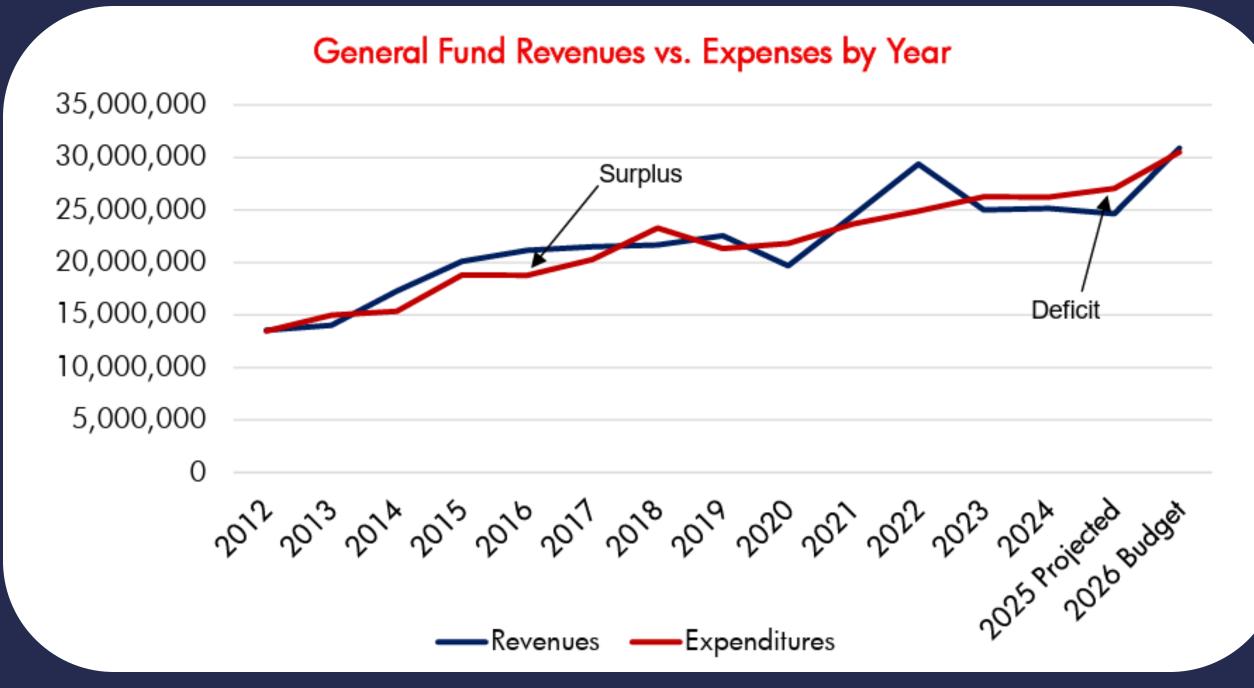
AVERAGE INCREASE OF \$323/YEAR OR \$27/MONTH

ENSURES THE TOWNSHIP CAN CONTINUE PROVIDING THE SAME LEVEL OF SERVICE RESIDENTS EXPECT.

Where We Propose To Go



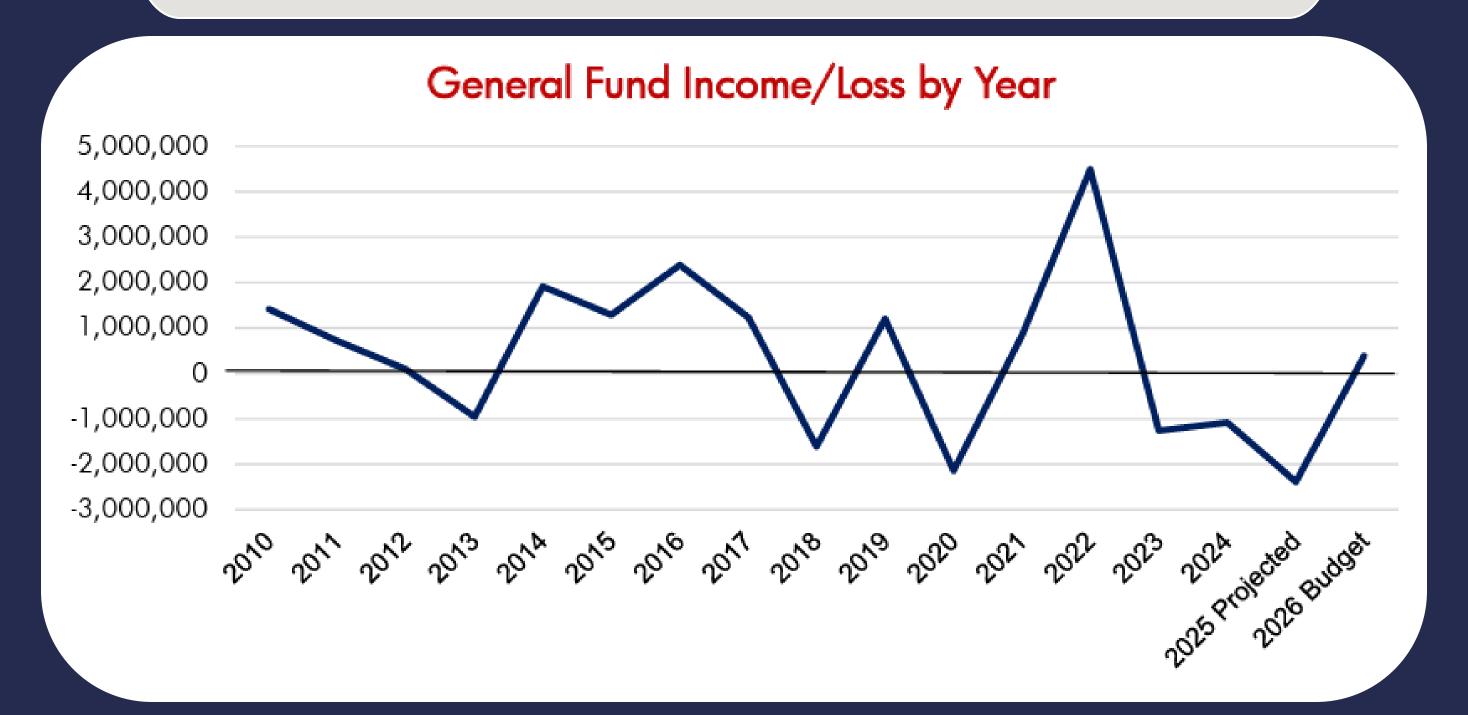
A RESPONSIBLE, MEASURED REVENUE ADJUSTMENT FOR LONG TERM STABILITY



Where We Propose To Go



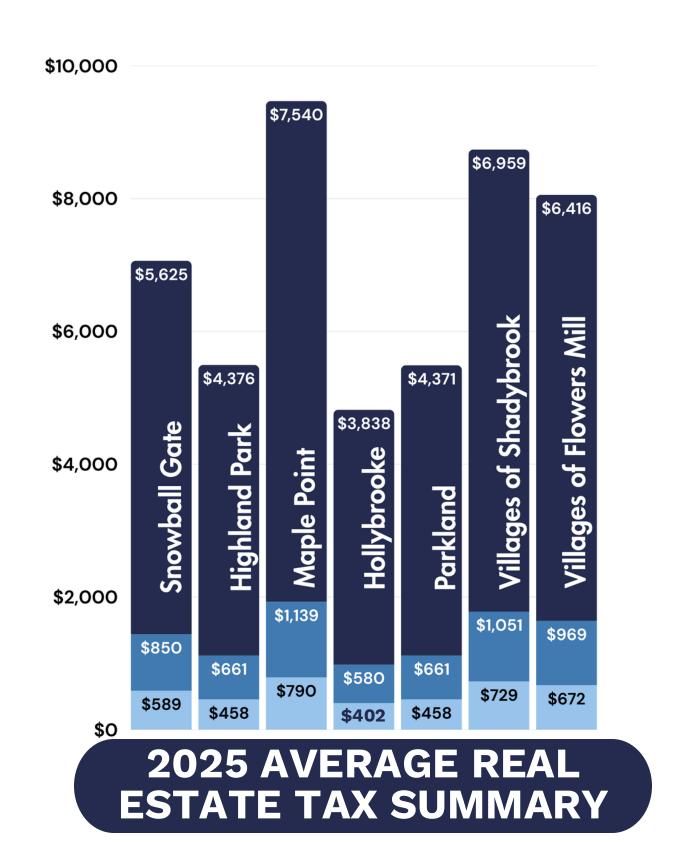
A RESPONSIBLE, MEASURED REVENUE ADJUSTMENT FOR LONG TERM STABILITY



What This Means for a Homeower











PROPOSED 2026 AVERAGE REAL ESTATE TAX SUMMARY



Paving 9 miles of roads in Levittown

More than 75 ADA curb ramps replaced across the Cobalt Ridge and Ivystream neighborhoods

Three-times the amount of stormwater inlets replaced

Park improvements at Simmons Park, Detective Jones Memorial Park, and Twin Oaks Park



Guiderails for Silver Lake, Big Oak & Banks Road

Patch footbridge near Walter Miller Elementary

Intersection line painting and striping

School zone improvements at all public schools including traffic controller and speed indicator signs



Pedestrian signal upgrades at 8 intersections along New Falls Road and Woodbourne Road

Advanced warning system for the S. Flowers Mill Road bridge

Traffic signal mast arm replacements at Trenton/Durham

Stormwater construction to begin at Hillside Avenue



Addition of five equipment operators in the Department of Public Works to support stormwater maintenance operations

Addition of one fire lieutenant to provide structure & consistent command to the Department of Fire & Emergency Services

Addition of one professional engineer to reduce cost to develop & implement infrastructure maintenance and improvement projects

Increase to both volunteer stipend & tax credit programs to maintain the viability of the volunteer services



Additional security enhancements in Community Park and Forsythia Crossing Park

Fire protection study to evaluate how much fire apparatus is needed to serve the Township & where it is to be deployed from

Funding for an apparatus plan to fund fire trucks in all volunteer and career stations serving the Township

Modern software systems to streamline workflows, enhance efficiencies, and support transparency

This budget is more than a spreadsheet.

It's an investment in safe neighborhoods, smooth roads, strong emergency services, clean parks, and a resilient future.

This year's focus: getting back to basics and staying true to community priorities while solving a long-term financial challenge responsibly.











For discussion purposes supplemented by public presentation.



STRONG PUBLIC SAFETY & COMMUNITY POLICING.

- 24/7 police coverage to keep neighborhoods safe
- Fast response times when every second matters
- School Resource Officers supporting students and staff
- Modern tools and technology to investigate and prevent crime
- Training that prioritizes safety, professionalism, and transparency

A safe community doesn't happen by accident; it is a service that we protect together.











For discussion purposes supplemented by public presentation.



RAPID, PROFESSIONAL, LIFE-SAVING RESPONSE

- Career and volunteer firefighters trained to protect lives and property
- Reliable emergency medical response for critical health emergencies
- Fire inspections and prevention education that reduce risk before it strikes
- Equipment and apparatus replacement to ensure readiness at all times
- Volunteer incentives that maintain a strong fire/EMS network

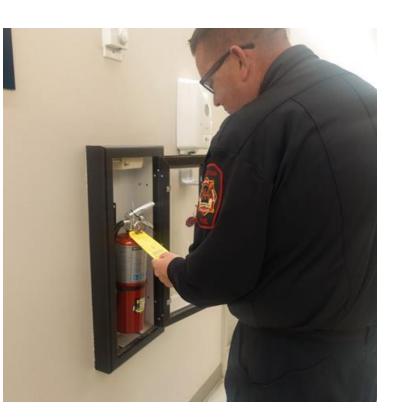
When the call comes, our responders must be ready, every time.











For discussion purposes supplemented by public presentation.



ROADS, STORMWATER, & TOWNSHIP INFRASTRUCTURE YOU RELY ON EVERY DAY

- Road resurfacing and pavement preservation for safer travel
- ADA curb ramps and accessibility upgrades at a faster pace
- Stormwater pipe replacement and inlet repairs to reduce flooding
- Parks, trails, and facility maintenance that protect Township assets
- Faster response to weather events and seasonal maintenance

Infrastructure is one our community's biggest responsibilities and most important legacies.











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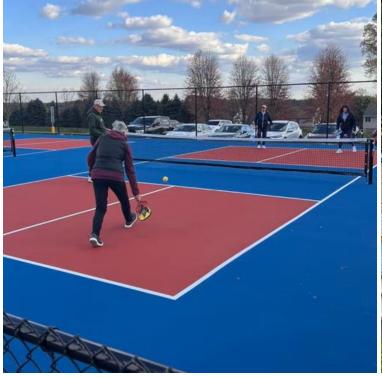
SPACES TO GATHER, PLAY, AND BUILD COMMUNITY

- Well-maintained parks, trails, sport courts, and playgrounds
- Community events that bring neighbors together
- Accessible recreation opportunities for all ages and abilities
- Open space preservation that protects community character
- Youth programs and summer camps that support families

These are the places where memories are made. Where Middletown feels like home.













THE SERVICES YOU DON'T ALWAYS SEE, BUT ALWAYS DEPEND ON

- Permit processing, inspections, and zoning enforcement that protect property values
- Finance and budgeting systems that strengthen transparency & reduce errors
- Technology and cybersecurity upgrades to protect public information
- Customer service and communication tools that keep residents informed
- Administrative support, legal compliance, HR and emergency planning

Behind every smooth process is a team working to serve the public with excellence.



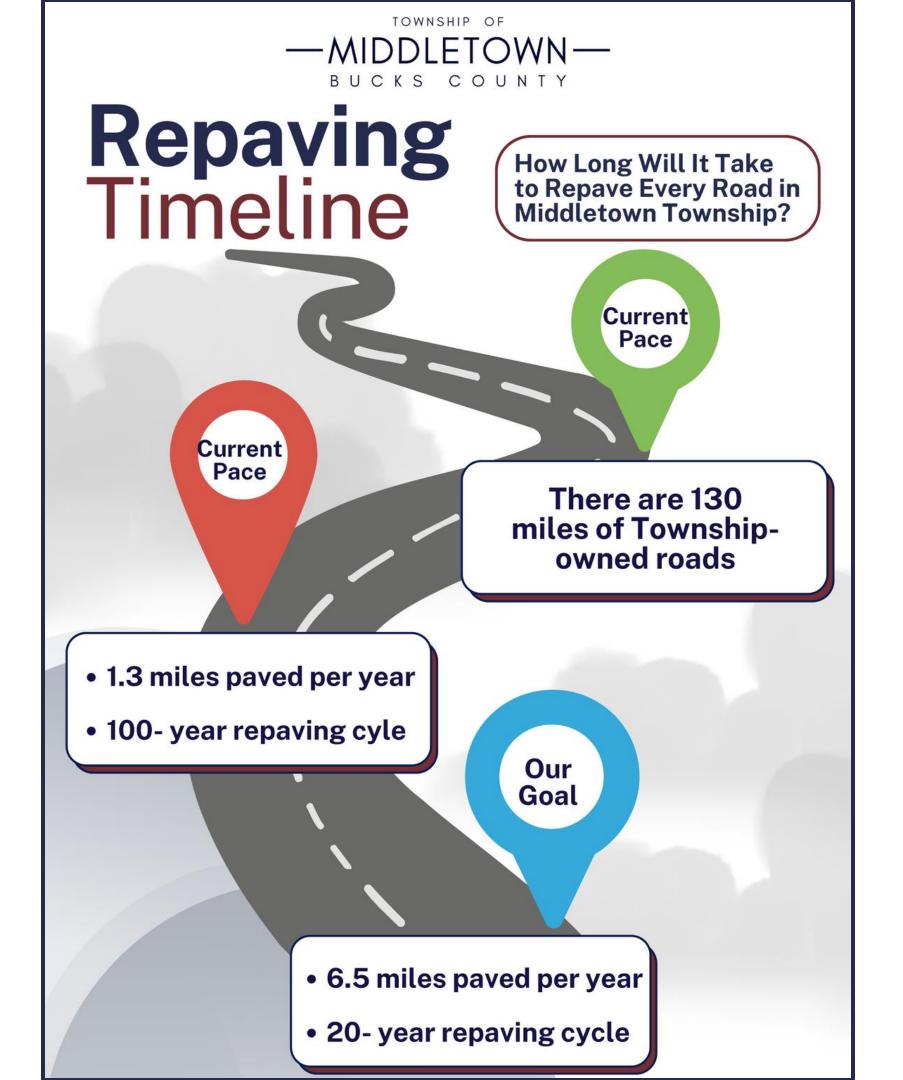






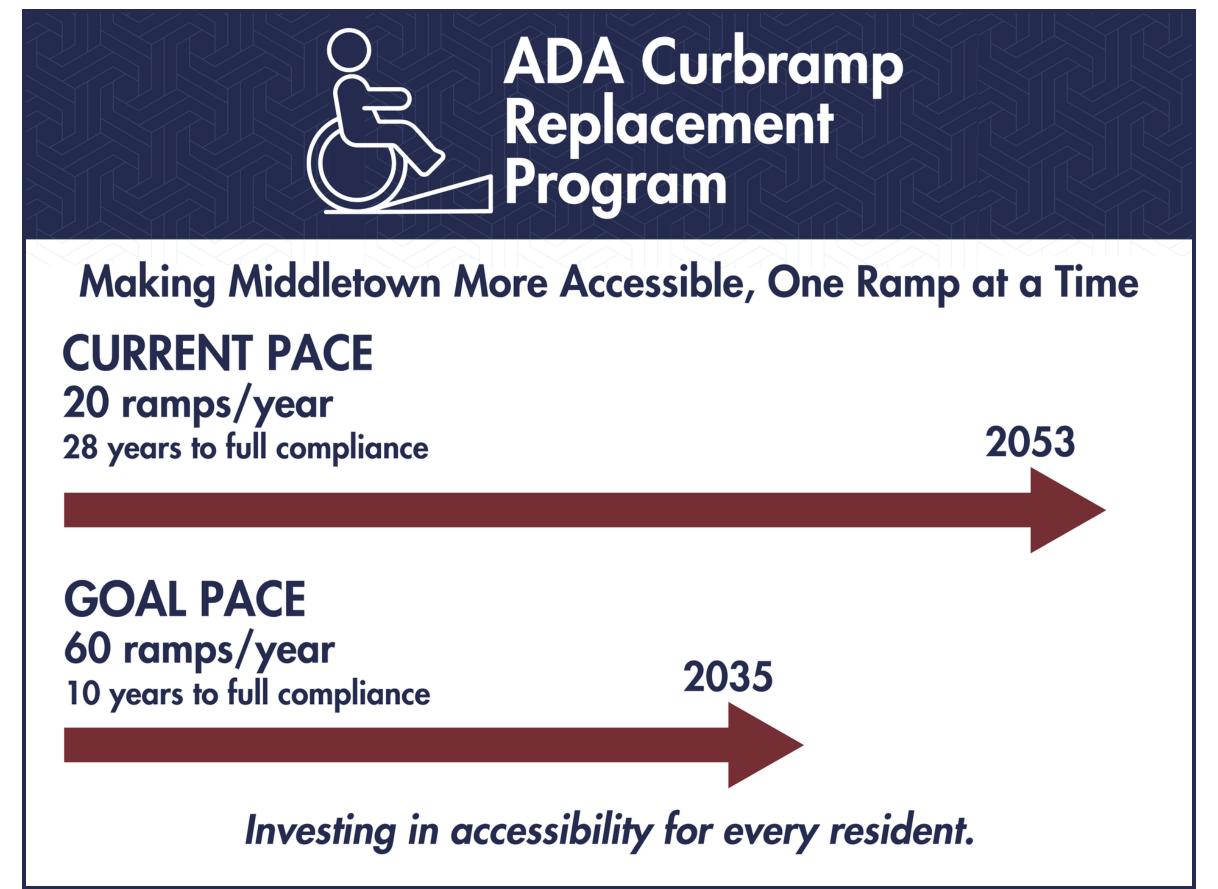


Your Investment at Work



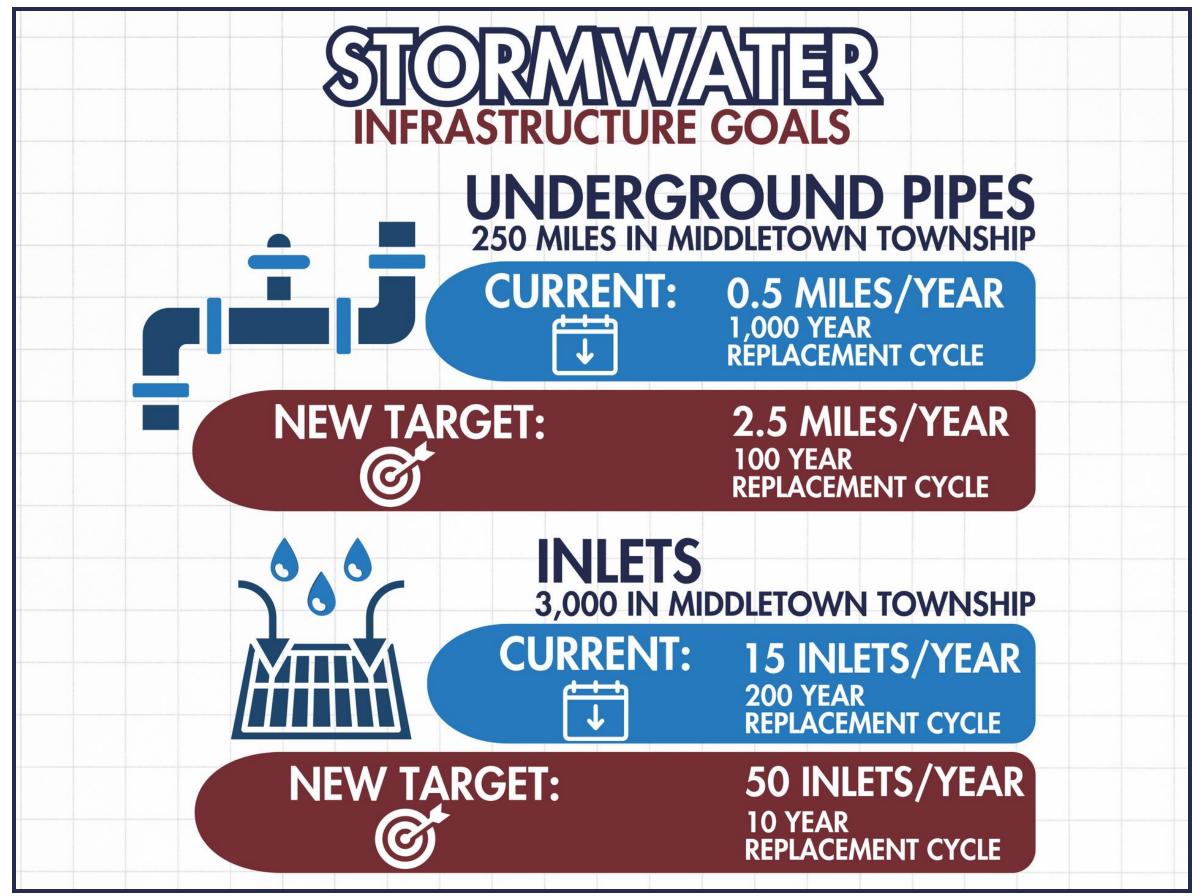
Your Investment at Work





Your Investment at Work







WHY IS A TAX INCREASE NEEDED NOW?

FOR SEVERAL YEARS, COSTS TO MAINTAIN EXISTING SERVICES HAVE RISEN FASTER THAN REVENUES. THE TOWNSHIP NOW FACES A \$2.8M STRUCTURAL BUDGET GAP THAT CANNOT BE FILLED WITHOUT ACTION.

WHERE WILL THE PROPOSED TAX INCREASE GO?

THE 6.08 MILL REAL ESTATE INCREASE IS ALLOCATED DIRECTLY TO: FIRE PROTECTION, FIRE APPARATUS, AMBULANCE & RESCUE, PARKS & RECREATION THESE FUNDS SUPPORT ESSENTIAL SAFETY & COMMUNITY SERVICES, NOT NEW DISCRETIONARY SPENDING.

WHAT ABOUT THE EIT?

A 0.5% EARNED INCOME TAX INCREASE IS PROPOSED. MIDDLETOWN CURRENTLY HAS ONE OF THE LOWEST EIT RATES IN BUCKS COUNTY. THIS ADJUSTMENT PROVIDES STABLE, RECURRING REVENUE TO MAINTAIN CORE SERVICES.

HOW MUCH WILL IT COST THE AVERAGE HOMEOWNER?

THE PROPOSED BUDGET REFLECTS AN INCREASE OF APPROXIMATELY \$179 PER YEAR IN REAL ESTATE TAXES AND \$323 PER YEAR IN EARNED INCOME TAXES.



WHY NOT USE RESERVES OR RAISE OTHER FEES INSTEAD?

USING RESERVES WOULD WORSEN THE STRUCTURAL DEFICIT, NOT SOLVE IT. AND WHILE THE TOWNSHIP UPDATES ITS FEE SCHEDULE ANNUALLY, MOST FEES ARE LEGALLY RESTRICTED AND CANNOT BE USED TO FUND CORE SERVICES LIKE POLICE, FIRE, ROADS, OR PARKS.

WILL THE STORMWATER IMPACT FEE INCREASE?

NO. THE FEE REMAINS UNCHANGED. THE 2026 STORMWATER PROJECTS WILL BE FUNDED USING 2025 REVENUE ALREADY COLLECTED FROM THE FEE.

CAN THE TOWNSHIP BALANCE ITS BUDGET WITHOUT A TAX INCREASE?

IN ORDER TO BALANCE THE BUDGET WITHOUT A TAX INCREASE, THE TOWNSHIP WOULD NEED TO SIGNIFICANTLY REDUCE EXISTING STAFF AND SERVICES WHICH WOULD SIGNIFICANTLY REDUCE THE QUALITY OF LIFE IN THE TOWNSHIP.



DID THE TOWNSHIP REDUCE ANY OPERATING COSTS THIS YEAR?

Account Names	202	5 Budget	2026 Budget		Diff	ifference	
Advertising and Printing	\$	73,000.00	\$	70,000.00	\$	(3,000.00)	
Bad Debt Expense	\$	2,000.00	\$	-	\$	(2,000.00)	
Clothing and Uniforms	\$	155,900.00	\$	147,400.00	\$	(8,500.00)	
Code Enforcement Expenses	\$	5,000.00	\$	2,000.00	\$	(3,000.00)	
Communications	\$	145,600.00	\$	134,700.00	\$	(10,900.00)	
Diesel	\$	75,000.00	\$	49,000.00	\$	(26,000.00)	
Educational Incentive Benefits	\$	60,000.00	\$	45,000.00	\$	(15,000.00)	
Fire Marshal	\$	45,000.00	\$	15,000.00	\$	(30,000.00)	
Non-Uniformed Pension Plan	\$	428,704.00	\$	397,600.00	\$	(31,104.00)	
Office Supplies	\$	28,700.00	\$	22,600.00	\$	(6,100.00)	
Police - Retirement Costs	\$	128,700.00	\$	50,000.00	\$	(78,700.00)	
Police Pension Plan	\$	3,370,716.00	\$	3,306,700.00	\$	(64,016.00)	
Traffic Engineering	\$	50,000.00	\$	45,000.00	\$	(5,000.00)	
Transfer to Fire Protection Fund	\$	500,000.00	\$	-	\$	(500,000.00)	
Transfer to General Fund	\$	200,000.00	\$	-	\$	(200,000.00)	
					\$	(983,320.00)	

For discussion purposes supplemented by public presentation.



WHAT REQUESTED PROJECTS WERE NOT RECOMMENDED AFTER BUDGET REVIEW?

Department	Category	Description	Prelim Budget		Final Budget		Change	
Police	Operating	Records Management Software	\$	300,000.00	\$	-	\$	(300,000.00)
Fleet Maintenance	Operating	Fire Marshal Vehicle Repairs	\$	70,000.00	\$	15,000.00	\$	(55,000.00)
Park & Rec	Capital	Solar Panels on Barn Rood	\$	200,000.00	\$	-	\$	(200,000.00)
Park & Rec	Capital	Recycling Containers	\$	50,000.00	\$	-	\$	(50,000.00)
Buildings and Ground	Capital	Office Renovations	\$	35,000.00	\$	-	\$	(35,000.00)
Public Works	Capital	Stormwater Design Phase	\$	260,000.00	\$	150,000.00	\$	(110,000.00)
Public Works	Capital	Design Phase for New Garage	\$	400,000.00	\$	150,000.00	\$	(250,000.00)
							\$	(1,000,000.00)

What Happens If We Don't Act



PUBLIC SAFETY

- Laying off up to 10 police officers
- Eliminating career fire department
- Ending already subsidized School Resource Officer positions, lowering school safety presence

ROADS & INFRASTRUCTURE

- No more mowing and upkeep along Township greenbelts and open spaces
- Reduced snow plowing and storm response, longer recovery after weather events
- Major delays to road paving and stormwater improvements

COMMUNITY SERVICES & QUALITY OF LIFE

- Staff reductions across all departments
- Strategic elimination of parks and community programs in multiple neighborhoods
- Ending or scaling back recreation programs and special events residents rely on
- Delcine in property values as infrastructure and services degrade

Doing nothing costs us more in the long run

For discussion purposes supplemented by public presentation.

Next Steps

SHIP OF MIDDING

Public Inspection Period:

November 18 - December 18

View the full 2026 Proposed Budget, prior workshop presentations, and all supporting data on our website:

www.middletownbucks.org/budget





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Thank You

Public Town Hall:

December 4th @ 7:00pm at the Middletown Municipal Center

Board of Supervisors Meeting:

December 15th @ 7:00pm at the Middletown Municipal Center





